# Southern Internal Audit Partnership

Assurance through excellence and innovation

Office of the Police and Crime Commissioner for Hampshire & Isle of Wight and Hampshire & Isle of Wight Constabulary

**Internal Audit Progress Report (November 2024)** 

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#### 1. Role of Internal Audit

The requirement for an internal audit function in local government is detailed within the Accounts and Audit (England) Regulations 2015, which states that a relevant body must:

'Undertake an effective internal audit to evaluate the effectiveness of its risk management, control and governance processes, taking into account public sector internal auditing standards or guidance.'

The standards for 'proper practices' are laid down in the Public Sector Internal Audit Standards [the Standards – updated 2017].

The role of internal audit is best summarised through its definition within the Standards, as an:

'Independent, objective assurance and consulting activity designed to add value and improve an organisations' operations. It helps an organisation accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes'.

The Police and Crime Commissioner and Chief Constable are responsible for establishing and maintaining appropriate risk management processes, control systems, accounting records and governance arrangements. Internal audit plays a vital role in advising the Police and Crime Commissioner and Chief Constable that these arrangements are in place and operating effectively.

The Office of the Police and Crime Commissioner and Constabulary's response to internal audit activity should lead to the strengthening of the control environment and, therefore, contribute to the achievement of the organisations' objectives.

#### 2. Purpose of report

In accordance with proper internal audit practices (Public Sector Internal Audit Standards) and the Internal Audit Charter, the Chief Internal Auditor is required to provide a written status report to Senior Management and the Board, summarising:

- The status of 'live' internal audit reports;
- an update on progress against the annual audit plan;
- a summary of internal audit performance, planning and resourcing issues; and
- a summary of significant issues that impact on the Chief Internal Auditor's annual opinion.

Internal audit reviews culminate in an opinion on the assurance that can be placed on the effectiveness of the framework of risk management, control and governance designed to support the achievement of management objectives of the service area under review. The assurance opinions are categorised as follows:

Substantial A sound system of governance, risk management and control exists, with internal controls operating effectively and being consistently applied to support the achievement of objectives in the area audited.

Reasonable There is a generally sound system of governance, risk management and control in place. Some issues, non-compliance or scope for improvement were identified which may put at risk the achievement of objectives in the area audited.

Limited Significant gaps, weaknesses or non-compliance were identified. Improvement is required to the system of governance, risk management and control to effectively manage risks to the achievement of objectives in the area audited.

No Immediate action is required to address fundamental gaps, weaknesses or non-compliance identified. The system of governance, risk management and control is inadequate to effectively manage risks to the achievement of objectives in the area audited.

#### 3. Performance dashboard



## **Compliance with Public Sector Internal Audit Standards**

An External Quality Assessment of the Southern Internal Audit Partnership was undertaken by the Institute of Internal Auditors (IIA) in September 2020. The report concluded:

'The mandatory elements of the IPPF include the Definition of Internal Auditing, Code of Ethics, Core Principles and International Standards. There are 64 fundamental principles to achieve with 118 points of recommended practice. We assess against the principles. It is our view that the Southern Internal Audit Partnership conforms to all 64 of these principles. We have also reviewed SIAP conformance with the Public Sector Internal Audit Standards (PSIAS) and Local Government Application Note (LGAN). We are pleased to report that SIAP conform with all relevant, associated elements.'

# 4. Analysis of 'Live' audit reviews (as of 7 November 2024)

Audit Review	Report Date	Audit Sponsor	Assurance Opinion	Total Management Action(s)*	Not Yet Due	Complete		Overdue	
							L	M	Н
Vetting	26.04.22	Head of PSD	Substantial	1 (0)	0 (0)	0 (0)	1		
Public Order and Firearms Training – JOU Collaborated**	09.02.23	CFO (CC)	Reasonable	4 (2)	0 (0)	4 (2)			
Health and Safety	10.07.23	ACC	Limited	6 (3)	0 (0)	5 (2)			1
Leavers Process**	04.09.23	H of HR	Limited	10 (3)	0 (0)	10 (3)			
Reasonable Adjustments	10.01.23	H of HR	Limited	9 (0)	0 (0)	3 (0)		6	
OPCC Risk Management	12.06.24	C Ex (OPCC)	Reasonable	2 (2)	2 (2)	0 (0)			
Duty Resource Management	12.08.24	ACC	Reasonable	3 (0)	0 (0)	1 (0)		2	
Financial Arrangements - ACRO - National Vehicle Crime Intelligence Service***	14.08.24	CFO	Reasonable	10 (0)	6 (0)	4 (0)			
Armouries**	27.08.24	ACC	Limited	34 (0)	0 (0)	34 (0)			
Financial Arrangements - ACRO - National Wildlife Crime Unit	04.09.24	CFO	Reasonable	9 (0)	9 (0)	0 (0)			
OPCC Health and Safety	04.09.24	C Ex (OPCC)	Reasonable	3 (1)	2 (0)	1 (1)			
Right Care, Right Person	09.09.24	ACC	Reasonable	5 (0)	2 (0)	2 (0)	1		
Mandatory Training	15.10.24	ACC	Limited	6 (6)	6 (6)	0 (0)			
Neighbourhood Policing – Strategy and Governance	30.10.24	ACC	Reasonable	18 (6)	18 (6)	0 (0)			
Total							2	8	1

<sup>\*</sup>Total number of actions (total number of high priority actions)

<sup>\*\*</sup> All actions completed since our last report

<sup>\*\*\*</sup>Update on actions not received at time of report

## 5. Planning & Resourcing

The internal audit plan for 2024-25 was presented to the Joint Audit Committee in February 2024 and is outlined below.

The audit plan remains fluid to provide a responsive service that reacts to the changing needs of the Police and Crime Commissioner and Constabulary. Progress against the plan is detailed within section 6.

## 6. Rolling Work Programme

## 2023/24 Audit Plan – Audits not included in the 2023/24 Annual Report & Opinion

Audit Review	Sponsor	Scoping	Terms of Reference	Fieldwork	Draft Report	Final Report	Assurance Opinion	Quarter	Comment / Date issued if not finalised
Mandatory Training	ACC	✓	✓	✓	04.09.24	15.10.24	Limited	Q3	
Specified Information Order	H of B (OPCC)	✓	✓	✓	21.05.24	05.06.24	Reasonable	Q4	
Duty Resource Management	ACC	✓	✓	✓	10.06.24	12.08.24	Reasonable	Q4	
Financial Arrangements - ACRO - National Wildlife Crime Unit	CFO	✓	✓	✓	24.07.24	04.09.24	Reasonable	Q4	
Financial Arrangements - ACRO - National Vehicle Crime Intelligence Service	CFO	✓	✓	✓	27.06.24	14.08.24	Reasonable	Q4	

# 2024/25 Audit Plan

Audit Review	Sponsor	Scoping	Terms of Reference	Fieldwork	Draft Report	Final Report	Assurance Opinion	Quarter	Comment / Date issued if not finalised
Right Care, Right Person	ACC	✓	✓	✓	22.08.24	16.09.24	Reasonable	Q1	
Neighbourhood Policing  – Strategy and Governance	ACC	✓	✓	<b>√</b>	04.09.24	30.10.24	Reasonable	Q1	
Victim's Code - follow- up	ACC	<b>√</b>						Q2	Scoping was on hold due to SIAP staff changes. Scoping now resuming.
Holding the Force to Account - Scrutiny Process	C Ex (OPCC)	✓	✓	<b>√</b>				Q2	
MASH and MARAC – Governance and Recording	ACC	✓	✓					Q2	Final TOR issued 7 Nov
OPCC Vetting	C Ex (OPCC)	✓						Q3	
Local Procurement	CFO	✓	✓					Q3	Final TOR issued 7 Nov
Firearms Licencing	ACC	✓						Q3	Scoping meeting 20 Nov
Estates – Service Centre	DCC							Q4	

Audit Review	Sponsor	Scoping	Terms of Reference	Fieldwork	Draft Report	Final Report	Assurance Opinion	Quarter	Comment / Date issued if not finalised
Leavers Process	H of HR	✓	✓					Q4	Moved to Q3 to replace cancelled HR audits
Vetting	DCC							Q4	
NFI	N/A	N/A	N/A	✓				Q3 - 4	
Shared Services Audit	Plan 2024/25								
FDM - Supplier Create/Amend Process		✓	✓					Q3	
IBC – restructure process								Q4	
TVP Collaboration aud	dits 2024/25*								
Third Party Contract Management		✓	✓	✓				Q3	
Application Controls Review (CMP)		✓	✓					Q4	Testing to commence February 2025
Disaster Recovery		✓	✓					Q4	Testing to commence January 2025

<sup>\*</sup>Data received from Thames Valley Police Internal Auditors.

Audit Sponsors						
DCC Deputy Chief Constable						
ACC	Assistant Chief Constable (Various)					
CFO	Chief Finance Officer (Hampshire and Isle of Wight Constabulary and Office of the Police and Crime Commissioner)					
C Ex (OPCC)	Chief Executive (Office of the Police and Crime Commissioner)					
H of HR	Head of HR					

H of B (OPCC)	Head of Business (Office of the Police and Crime Commissioner)

## 7. Adjustments to the Internal Audit Plan

The amendments to the plan since it was reviewed by the JAC in February 2024, new items are denoted with a \*.

Plan Variations for 2024/25							
Removed from the plan	Reason						
Digital Forensics*	Terms of Reference were issued in September and requested by Force in October to postpone to 2025/26 due to ongoing work by HIOWC to address issues with Level 1 examinations. If undertaken in 2025/26, the audit will be able to cover both Level 1 and Level 2 examinations.						
Recruitment*	There was a request to postpone the audit until the 2025/26 audit year due to ongoing work by HIOWC to improve the process. Therefore, the audit would add little value at this time. As a consequence, the Q4 Leavers audit has been brought forward to Q3.						
Ill Health Retirement*	There was a request to postpone the audit to the 2025/26 audit year due to ongoing work by HIOWC to improve the process. This audit links to occupational health system and process changes which are currently underway. Therefore, the audit would add little value at this time.						
Added to the plan	Reason						
None							

#### Annex 1

#### **Key to TVP assurance ratings**

A sound system of governance, risk management and control exists with internal controls operating effectively and being consistently applied to support the achievement of objectives in the area audited.

Reasonable

There is a generally sound system of governance, risk management and control in place. Some issues, non-compliance or scope for improvement were identified which may put at risk the achievement of objectives in the area audited.

Limited

Significant gaps, weaknesses or non-compliance were identified. Improvement is required to the system of governance, risk management and control to effectively manage risks to the achievement of objectives in the area audited.

Minimal

Immediate action is required to address fundamental gaps, weaknesses or non-compliance identified. The system of governance, risk management and control is inade quate to effectively manage risks to the achievement of objectives in the area audited.